



Basel II

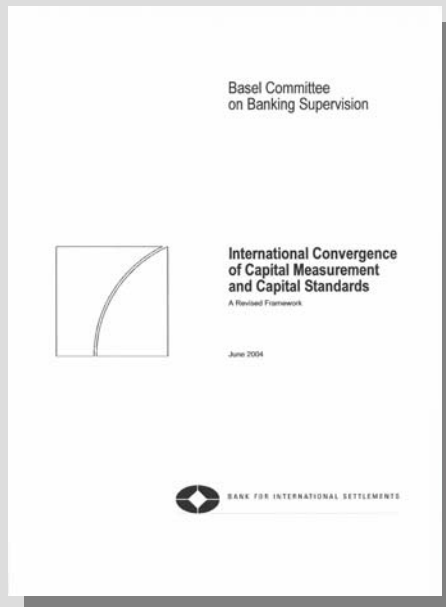
some consequences

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Regulatory commandments now set

- The Basel Committee on Banking Supervision has reviewed its capital framework for banking organisations and decided to maintain the current calibration
- The review was based on the results of the fifth Quantitative Impact Study (QIS 5), and also QIS 4 carried out in some jurisdictions.
- Outcome of the review will be the basis for national rulemaking processes (further implementation of Basel II)

Objectives of the New Basel Capital Accord



- The Accord should continue to promote safety and soundness in the financial system **and, as such, the new framework should at least maintain the current overall level of capital in the system***
- The Accord should continue to enhance competitive equality ("level playing field")

*2nd consultative document, 2001

Objectives of the New Basel Capital Accord

- The Accord should constitute a more comprehensive approach to addressing risks
- **The Accord should contain approaches to capital adequacy that are appropriately sensitive to the degree of risk involved in a bank's positions and activities***
- The Accord should focus on internationally active banks, although its underlying principles should be suitable for application to banks of varying levels of complexity and sophistication

*2nd consultative document, 2001

The Revised Framework

**Three
pillar
approach**

**Minimum capital
requirement**

**Supervisory
review process**

**Market
discipline**



Pillar 1



Risk is quantified by internal or external models and capital is explicitly assigned. Credit, market, and operational risk will fall into this category

Pillar 2



Each bank should assess its internal capital adequacy in light of its risk profile and Supervisors should review these internal assessments

Pillar 3



Capital adequacy is the subject of *market discipline*, with the trading of a bank's debt and equity expected to reveal shifts in an institution's risk profile. High disclosure standards are encouraged

Costs of implementation

- Forrester Research:

European banks will spend approx 0.05%-0.10% of assets p.a. between 2002 - 2006

- Mercer Oliver Wyman:

Banks will invest on average 0.05% (i.e. 0.01% p.a.) of loan assets over five years



Estimated costs of implementation across the EU

20-30 bn EUR between 2002 and 2006*

- IT systems
- Data collection costs
- Design or enhancement of rating systems
- Training and change management
- Regulatory reporting systems



* *PRICEWATERHOUSECOOPERS* 

Basel II is strengthening risk management across the industry

❖ Pressure to develop

Risk classification and risk quantification

Risk management – processes and organisation

❖ Creating a common "risk language"

❖ Risk management is the quality control of finance

❖ Opportunity to catch up with best practice

Lower risk of crisis for individual banks

Prudent Risk Management practices first defense line

Promote financial stability

Impact on Capital Levels

- QIS 5 initiated in early 2005 by BCBS
- Evaluate the effects of the Basel II Framework on capital levels before the final calibration
- Banks split into two groups:
 - Group 1: large (Tier 1 > EUR 3 billion), diversified and internationally active
 - Group 2: smaller, specialised
- Coverage in 31 countries
- Participation of 55 G10 Group 1 banks, 148 G10 Group 2 banks, and 155 banks from other countries.

Quantitative Impact Study 5 – Aggregated results

Percentage change in capital requirements relative to current Accord

	Standardised approach	FIRB approach	AIRB approach	Most likely approach
G10¹ Group 1	1.7	-1.3	-7.1	-6.8
G10 Group 2	-1.3	-12.3	-26.7	-11.3
CEBS² Group 1	-0.9	-3.2	-8.3	-7.7
CEBS Group 2	-3.0	-16.6	-26.6	-15.4
Other non-G10³ Group 1	1.8	-16.2	-29.0	-20.7
Other non-G10 Group 2	38.2	11.4	-1.0	19.5

Sources: BCBS www.bis.org & CEBS www.c-eps.org June 2006

¹Members of the Committee are Belgium, Canada, France, Germany, Italy, Japan, Luxembourg, the Netherlands, Spain, Sweden, Switzerland, the United Kingdom, and the United States

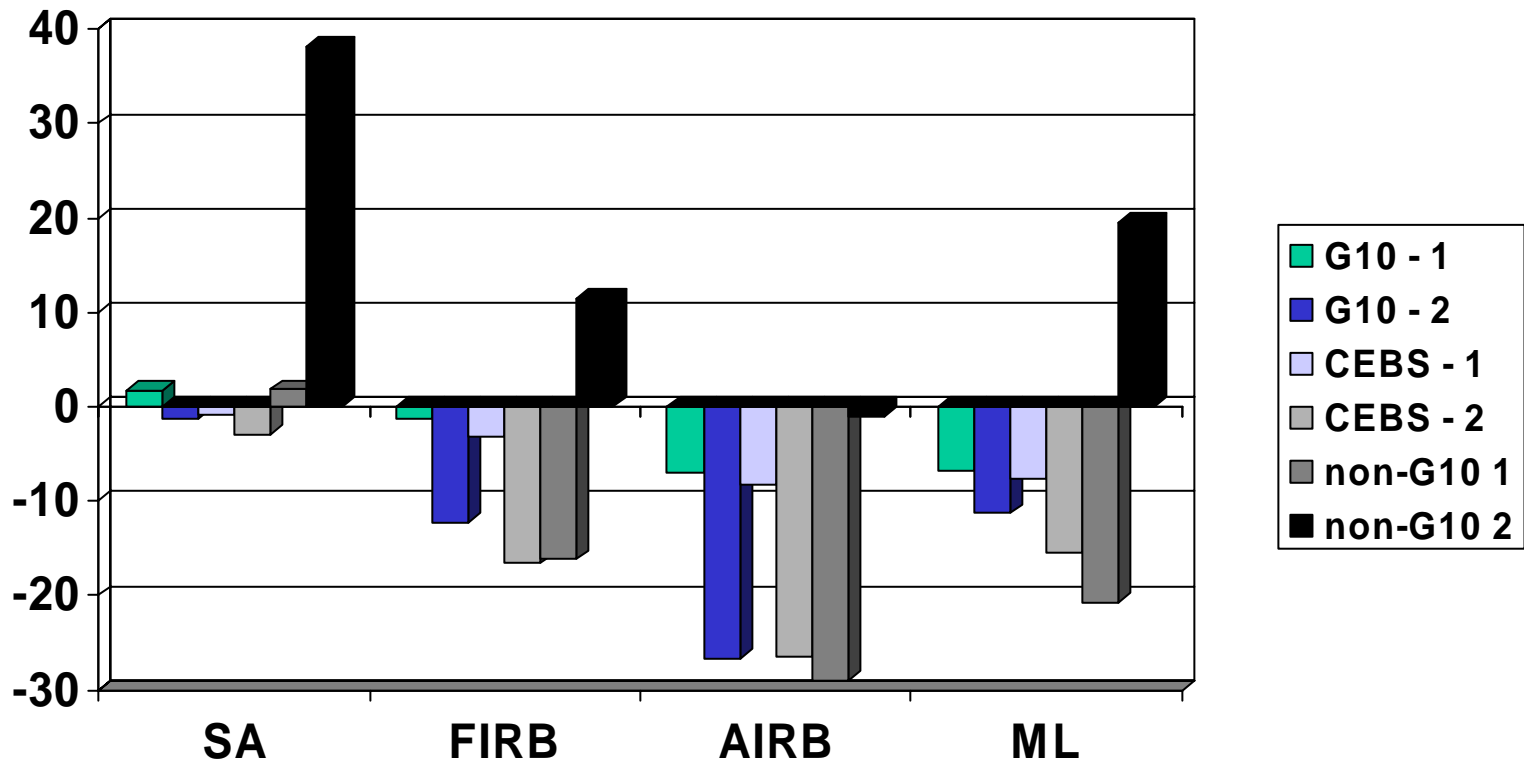
²Non G10 members of this group are Bulgaria, Cyprus, the Czech Republic, Finland, Greece, Hungary, Ireland, Malta, Norway, Poland, and Portugal

³Other non-G10 countries are Australia, Bahrain, Brazil, Chile, India, Indonesia, Peru, and Singapore

Quantitative Impact Study 5 – Aggregated results

Percentage change in capital requirements relative to current Accord

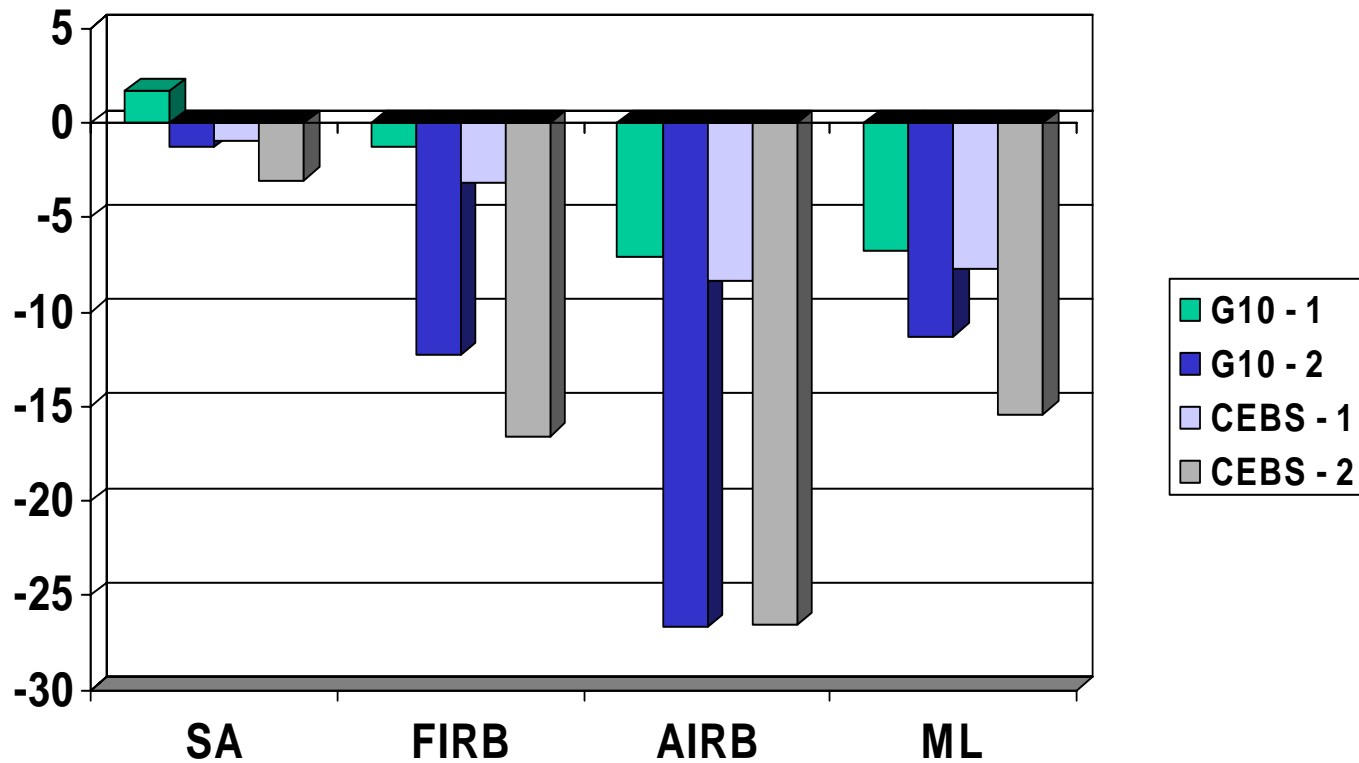
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Quantitative Impact Study 5 – Aggregated results

Percentage change in capital requirements relative to current Accord

%



Results of the Quantitative Impact Study

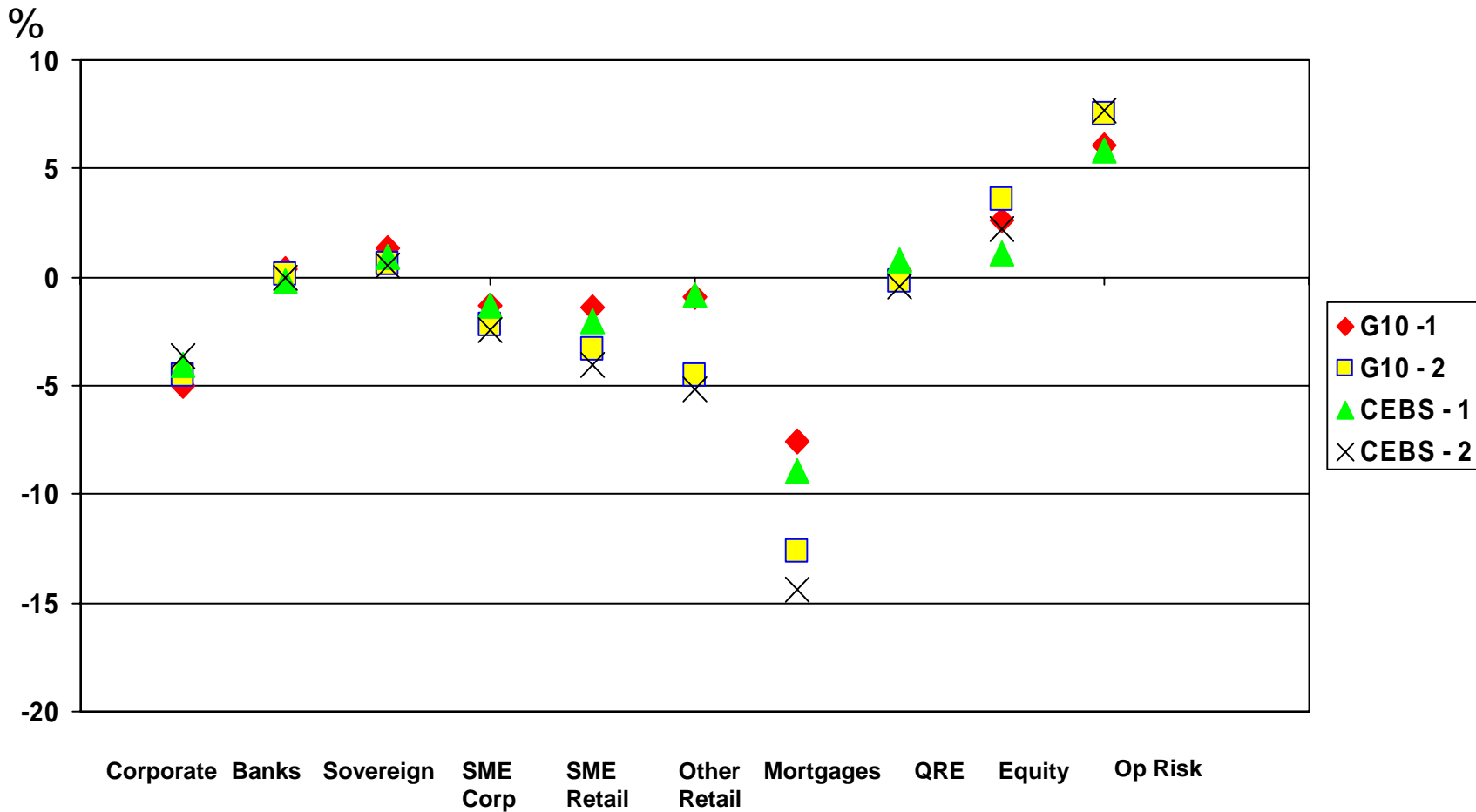


Broadly in line with overall objectives with regard to calibration of Pillar 1:

- ❏ To leave the minimum required capital broadly unchanged relative to the Current Accord for Group 1 banks
- ❏ Make sure that the risk parameters and the incentive structure of Basel II are set appropriately

Contributions to change in MRC

- Most Likely IRB approach core portfolios



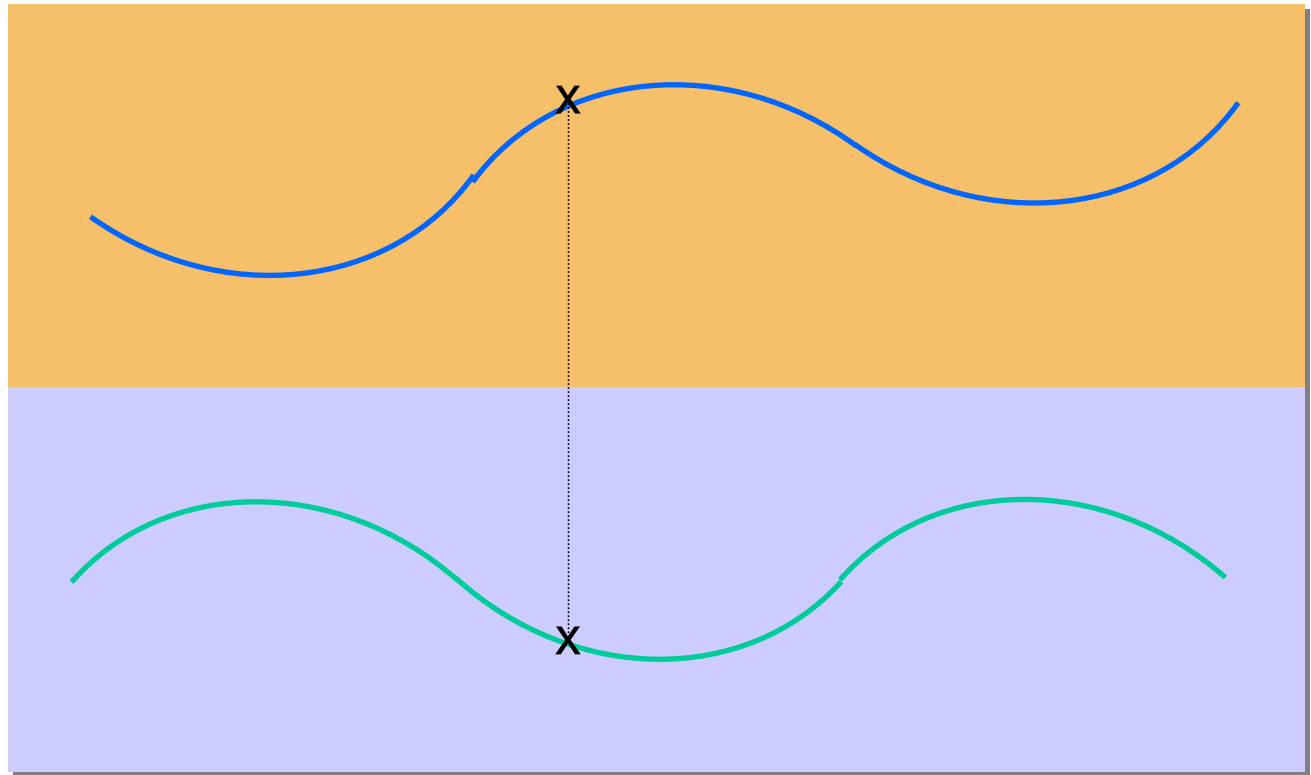
Remarks on QIS 5

- QIS 5 delivered quantitative information (a snapshot) on Basel II capital requirements of banks around the world based on the current proposals and on the economic environment in Sept/June 2005
 - QIS 5 conducted on a best-efforts basis
 - Various stages of implementation
 - Flexibility within the framework
 - Benign overall economic conditions
-

Dynamic effects of the New Framework

Boom
↑
Business cycle
↓
Recession

Recession
↑
PD-values
↓
Boom



No re-calibration of Pillar I

- ❏ Benign economic conditions result in decrease in capital requirements
- ❏ Economic downturn will push MRC upwards (mean reversion)
- ❏ Sound risk management first line of defense
- ❏ And then there is Pillar 2.....



- **Objectives of Pillar 2 are to:**
 - Ensure institutions have adequate capital to support all risks in their business
 - Encourage institutions to manage risk
 - Foster an active dialogue between institutions and supervisors
- **Covers the relationship between:**
 - *Supervisor's SREP* (the Supervisory Review and Evaluation Process); and
 - *Institution' ICAAP* (the Internal Capital Adequacy Assessment Process).

The Supervisory Review Process

- The four key principles of Pillar 2

Principle 1: ICAAP

Banks should have a process for assessing their overall capital adequacy in relation to their risk profile and a strategy for maintaining their capital levels

- **Board and senior management oversight**
- **Sound capital assessment**
- **Comprehensive assessment of risks**
- **Monitoring and reporting**
- **Internal control review**

Principle 2: SREP

Supervisors should review and evaluate banks' internal capital adequacy assessments

- **On-site examinations**
- **Off-site review**
- **Discussions with bank management**
- **Review of work done by external auditors**
- **Periodic reporting**

Principle 3: SREP

Supervisors should expect banks to operate above regulatory minimum capital

- **Capital above 8%**

Principle 4: SREP

Supervisors should intervene and take action

- **Intensified monitoring of the bank**
- **Requiring system and process improvements**
- **Requiring the bank to change risk profile**
- **Restricting the payment of dividends**
- **Requiring the bank to raise additional capital**

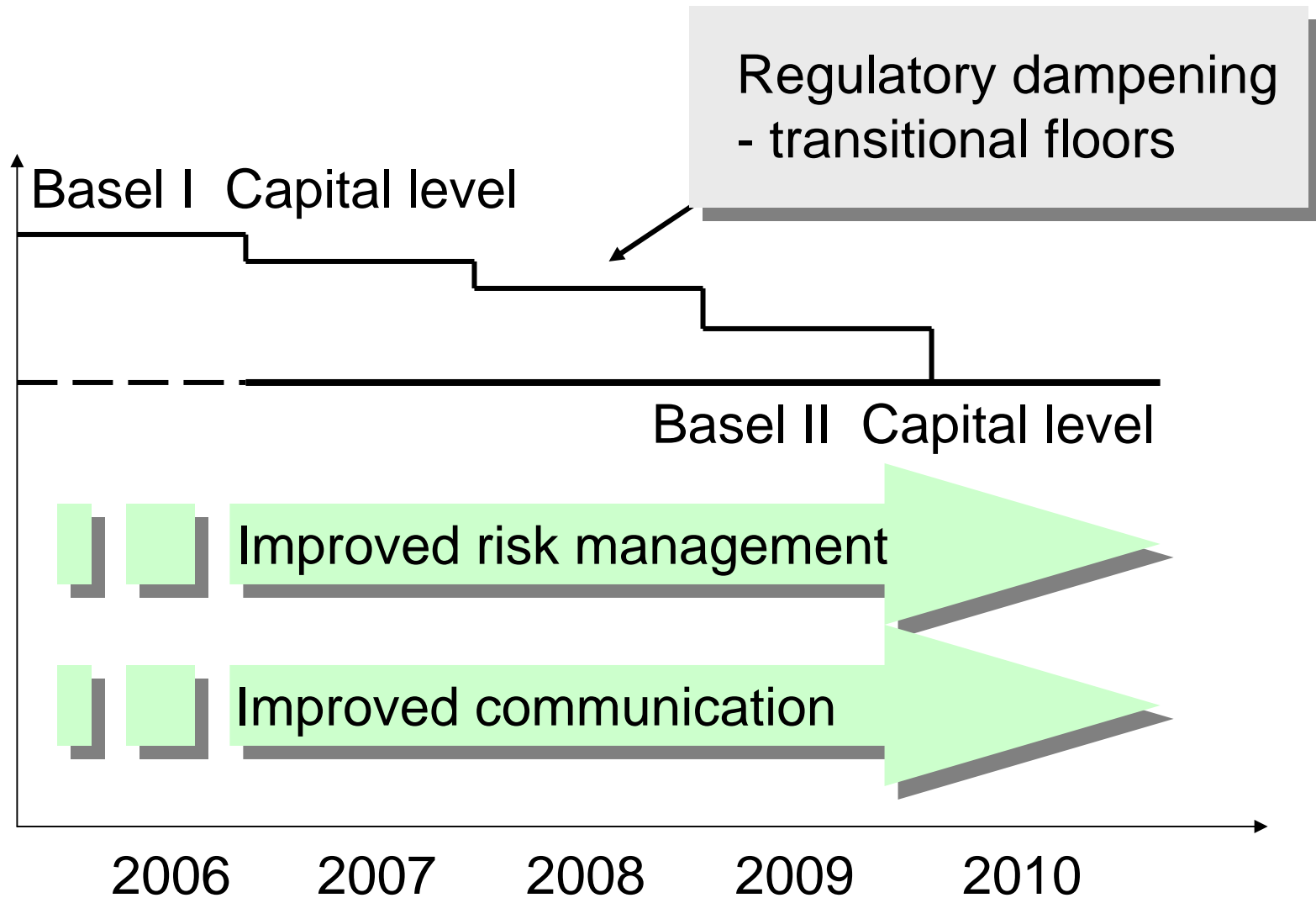
No re-calibration of Pillar 1

- ✿ Benign economic conditions result in decrease in capital requirements
- ✿ Economic downturn will push MRC upwards (mean reversion)
- ✿ Additional capital cushion required in Pillar 2 (ICAAP and Stress testing)
- ✿ Transitional floors

A graphic consisting of a black rectangle with horizontal blue lines. The word "CHECKLIST" is written in orange, bold, italicized capital letters at the top of the rectangle.

CHECKLIST

Time profile



No re-calibration of Pillar 1

- Benign economic conditions result in decrease in capital requirements
- Economic downturn will push MRC upwards because of increased risk sensitivity in the New Framework
- Additional capital cushion required in Pillar 2 (ICAAP and Stress testing)
- Transitional floors 2007-2009
- Rating agencies (Pillar 3)

Re-calibration of Pillar 1

*If decrease in capital requirements is sustained
will BCBS 'recalibrate' new framework?*

Options

- Increase the confidence level
- Modify curves by changing correlations
- Portfolio-specific multiplier
- Overall multiplier
- Extension of transitional floors

Pillar 2 - the Supervisory approach (work in progress)

■ Supervisory guidance will be kept to a minimum

ICAAP is used by institution for its own purposes

ICAAP should be a core management tool

- Supervisory assessment will include determining required buffer above Pillar 1 minimum

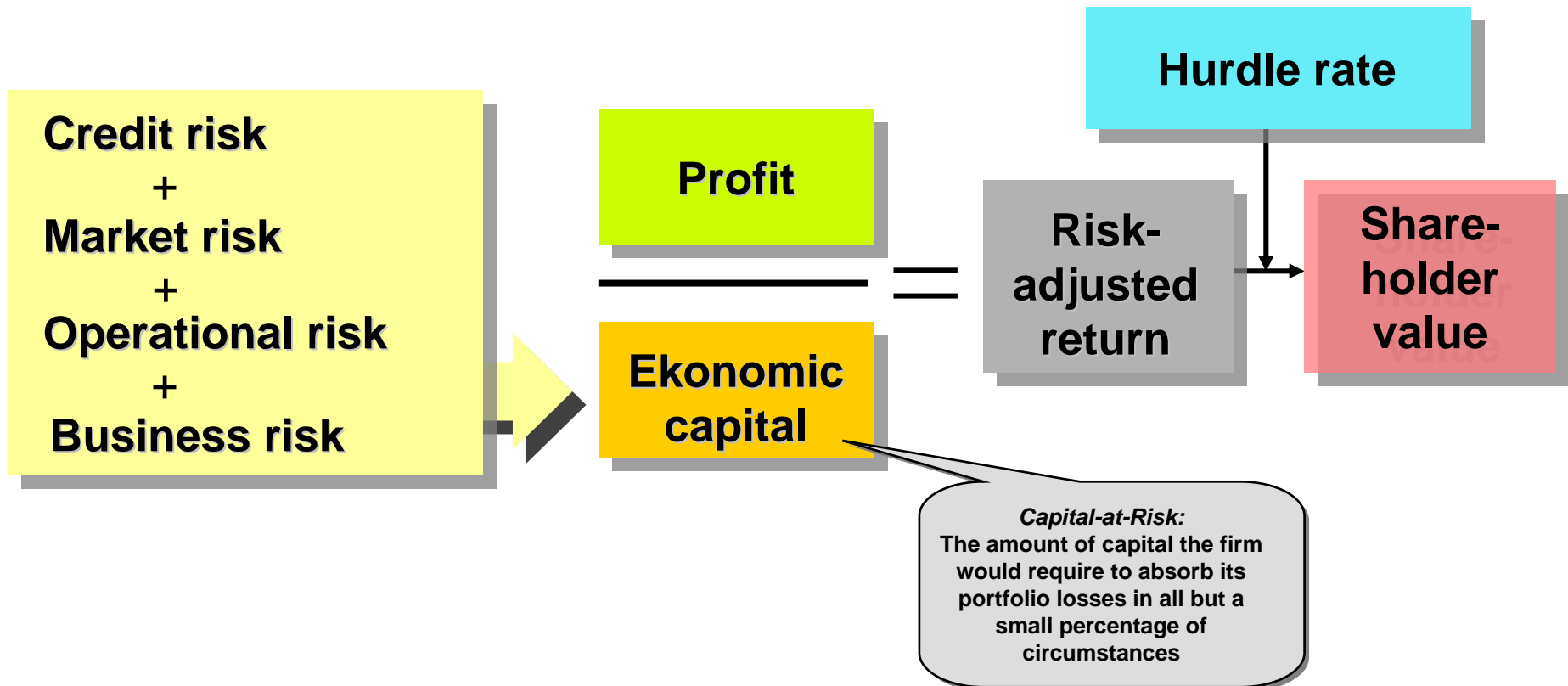
ICAAP will be a key input

■ Economic capital is not required but expected



A Risk Based Control Model

Return on risk based capital should be the basis for evaluation of performance of a bank and its business units, internal capital allocation and pricing of transactions



Regulatory capital more in line with economic capital

- ❏ Recognizes the advances in risk measurement technology and internal economic capital frameworks
- ❏ Operational Risk: the new kid on the block
- ❏ No capital charge for interest rate risk in the banking book

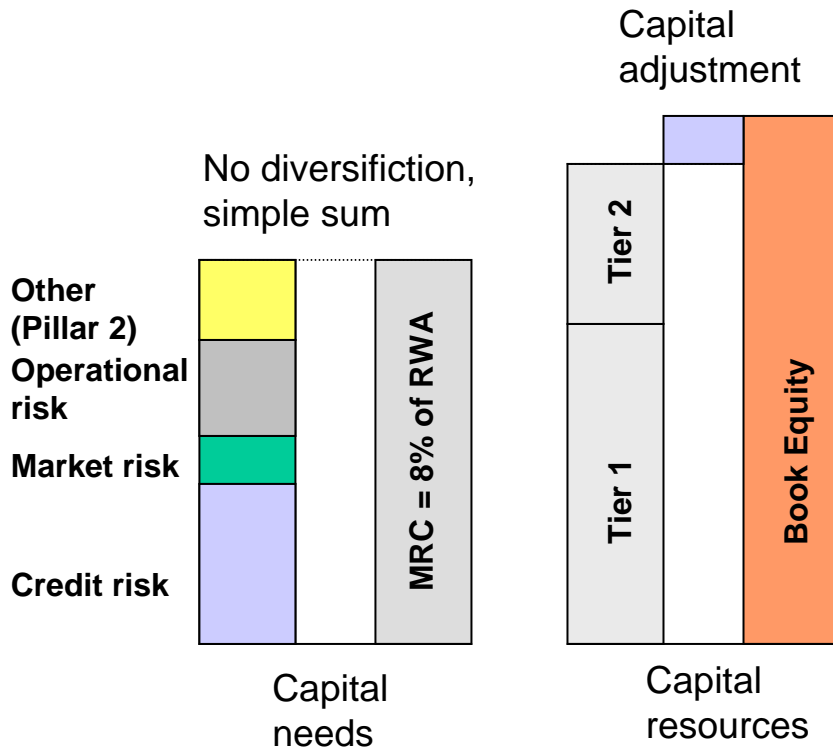


Economic and regulatory capital have distinct purposes

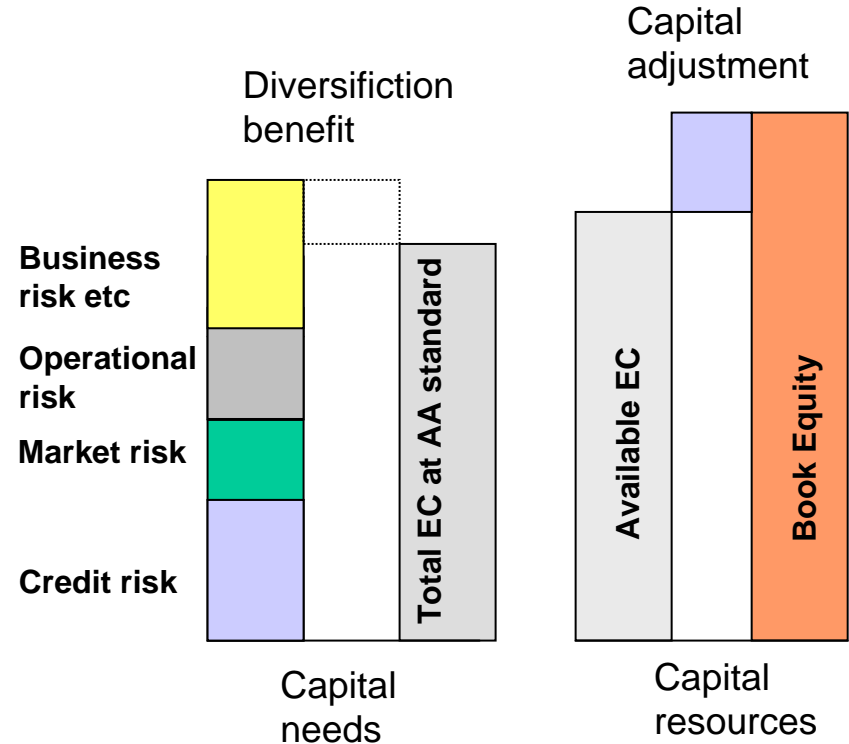
- *Regulatory Capital* is intended to set a minimum solvency standard to protect depositors and help maintain the stability of the banking system
 - Transparent
 - Easily measurable for a subset of all risks
- *Economic Capital* is a tool for bank management
 - Range of risks and complexity of approach based on business needs
 - Solvency standard based on target debt rating

Solvency Analysis

Regulatory capital



Economic capital



- Two key constraints: Total capital, and Tier 1 Ratio
- Total Capital: $(T1+T2) > MRC$
 - Strict regulatory requirement
- Tier 1 Ratio: $(T1/RWA) > T1 \text{ Target Ratio}$

Source: CSFB

To add value whilst meeting regulatory challenges

- ✦ **It is important to focus on what you need to run your business**
- ✦ **Any regulatory structure which you impose separately to your risk management structure will prove inefficient**
- ✦ **Improve staff awareness**
- ✦ **Implement software solutions to provide further assistance**
- ✦ **THOSE WHO DELAY TOO LONG MAY NEVER CATCH UP!**

Summary

- Not just number crunching
 - qualitative issues matters
- Continuing dialogue essential
- Implementation is challenging
 - for institutions and supervisors

THE END

